

YE23 Analyst Meeting 7 March 2024

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Agenda

- Key Developments from Q4/23 to Date
- Business Update
- Backlog Order
- Market Opportunities Update & Targeted Projects
- YE23 & Q4/23 Financial Performance
- **Business Outlook 2024**
- Q&A

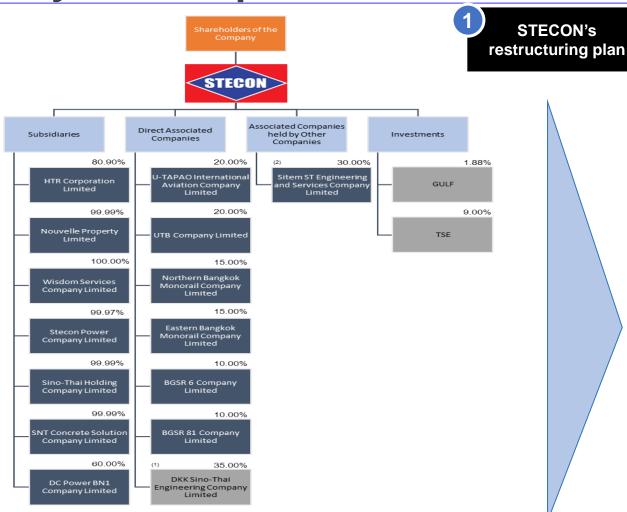




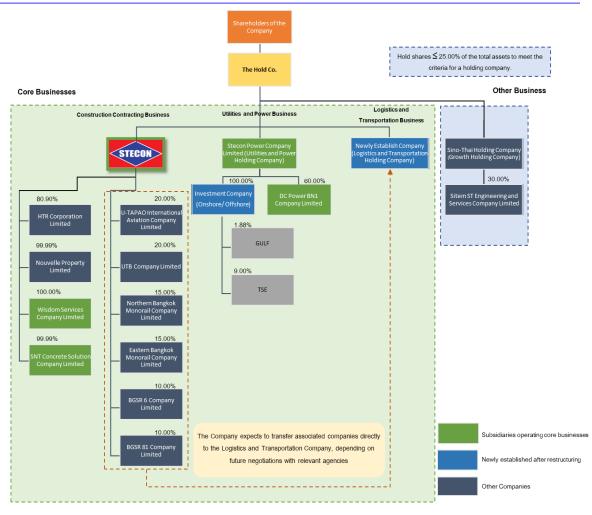
Key Developments from Q4/23 to Date



Key Developments from Q4/23 to Date



The shareholding structure of the Company **before** the implementation of the Restructuring Plan



The shareholding structure of the Company **after** the implementation of the Restructuring Plan



Remai

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(1) At present, DKK Sino-Thai Engineering Company Limited was registered for dissolution on July 6, 2023 but has not yet registered any liquidation

(2) Sino-Thai Holding Company Limited holds 30% in Sitem ST Engineering and Services Company Limited

Key Developments from Q4/23 to Date (con't)

Preliminary Restructuring Timeline

- Subject to approval/opinion from relevant agencies -

The holding company (STECON Group) will make a tender offer to purchase all shares of the Company (STEC) from the Company's shareholders by issuing additional common shares in exchange for the Company's common shares at a share swap ratio (Swap Ratio) of 1:1, with shareholders having to accept at least 75 percent of the tender offer.

June – July 2024





The company transfers companies, associated companies, and investments in other companies.

To the holding company and/or the holding company's subsidiaries According to the company's restructuring plan The objective is to clearly classify each type of business as well as limit the impact of each business' risk from one another.

August – September 2024





February 15, 2024 Extraordinary meeting of the company's shareholders to approve

- Restructuring plan
- Delisting of the Company's securities
- Amendments to Articles of Association
- Transfer of shares of subsidiaries, associated companies and investments in other companies

Within July 2024

Delist the company's shares exit from the stock exchange and the holding company's shares will be listed on the stock exchange in place of the company's shares on the same day



Key Developments from Q4/23 to Date (con't)

2

Project Update



Pink Line Update

- Pink Line trailed run from 21 Nov 2023. – 6 Jan 2024.
- COD on 7 Jan 2024
- The highest daily ridership before COD was 107,203 trips/ day
- Currently, the average ridership are approximately 50,000 persons/ trip/ day



Sources : DRT, MRTA



Business Update



Group Structure





A leading
construction
company providing
end-to-end services
to both public and
private customers

Undergo digital transformation to a value engineering service provider globally



Home to STECON
Group's
transportation
infrastructure and
logistics business

Building up portfolio and realize the value through Initial Public Offering (IPO)



Actively investing in renewable energy and utilities both in domestic and international landscape

Building up portfolio and realize the value through Initial Public Offering (IPO)



Finding the new
S-curve for STECON
Group by focusing on
technological and
mega-trend
businesses

Actively investing in the

Mega-Trend Business to gain

high-margin income



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Business Update

What is Data Center

A data center is **a building or facility that houses IT infrastructure** for building, running, and delivering applications and services, and for storing and managing the data associated with those applications and services

What about our Data Center

Notably, the site is situated in a prime location at Bangna-Trad road KM 4.5 adjacent to the connectivity network exchange, no flood record in the area, the vital supporting power facilities and building design strictly in line with ESG international standards, making it an ideal Data Centers in Thailand.

Joint Venture Co. Structure







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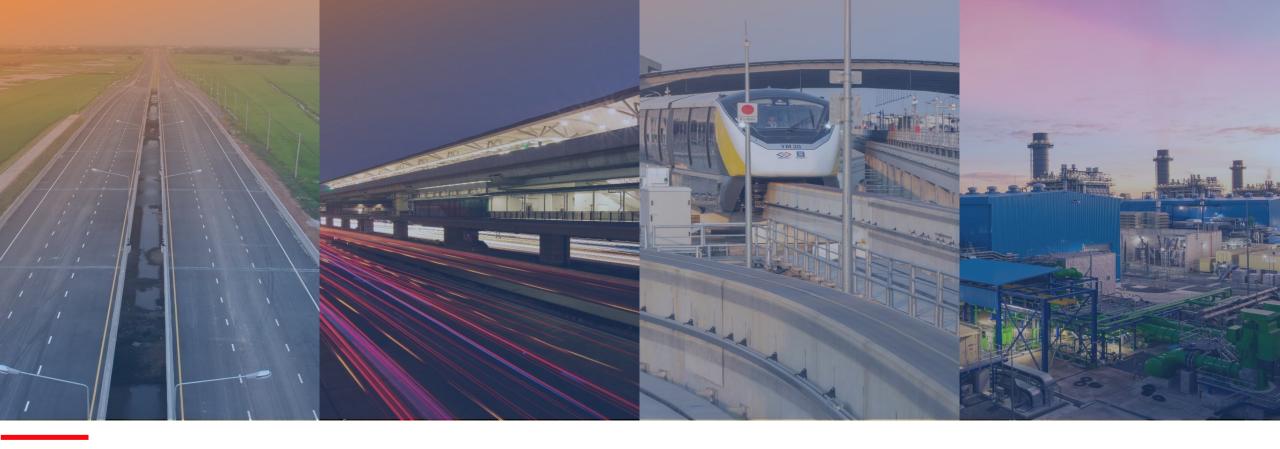
Business Update

STECON POWER - Data Center Business

Project	Investment type	Industry	Status	Detail of Project	Progress report	Total Investment cost (THB mn.)	Start realizing value	Percentage of ownership
Data Center with Operator A	Greenfield Project	ΙΤ	Negotiation on Head of Term	Rent out data space for Data Center Operator	- Expression of Interest received on 25 January 2024 - Sign Head of Term within March 2024 - Lease agreement will be completed within July 2024 - Piling work will start in the end of 2024	1,000 at the beginning stage	January 2026	60%
Data Center with Operator B	Greenfield Project	ΙΤ	Identify potential land plot to develop with an operator	Rent out data space for Data Center Operator	- the team has sent potential land plot to an operator to assess ability to build data center		July 2026	60%

Revenue stream	Total 30 Years
Data Center lease	2,300+ THB mn./Building
Land Lease	1,000+ THB mn.
IRR	Double Digits





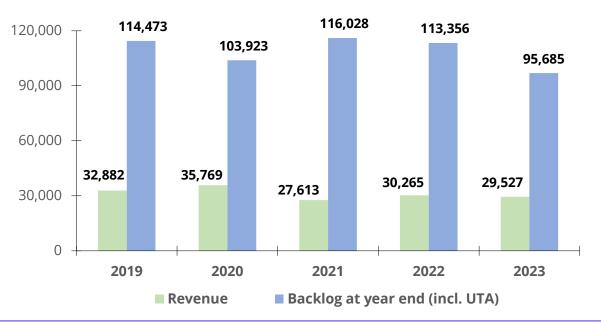
Backlog Order



Historical High Backlog Orders

Unit: THB mn.
86,313
11,856 ⁽¹⁾
98,169
(29,527)
27,043
95,685

Unit: THB mn.



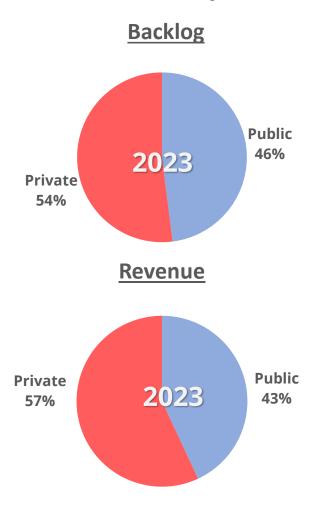
Newly signed contract (2023)	(THBmn.)
New Order	5,824
(Mainly from solar power plant 5 projects)	
Active Major Projects	(THBmn.)
Yellow line, EBM	22,221
• Pink line, NBM	21,991
Double track Denchai 2,3	17,369
• Purple line Contract 1&2 , MRTA	14,758
Pluakdaeng power plant, GULF	11,073
Hinkong power plant	9,825
Morchit complex	8,205
Cable conversion for Pink, Yellow II, MEA	7,941
Cable conversion for Pink, Yellow I, MEA	7,107
Double track Nongplalai-Huahin, SRT	7,104
 Manhole and ductbank – Pink, Yellow, MEA 	6,882
Govt. center zone C, Dhanarak	6,620
O&M Motorway M6, M81	5,526
Thai Oil clean fuel	5,204
Ayudhaya diversion canal, RID	3,518

To be signed contracts	(THBmn.)
U-Tapao airport , UTA	27,043



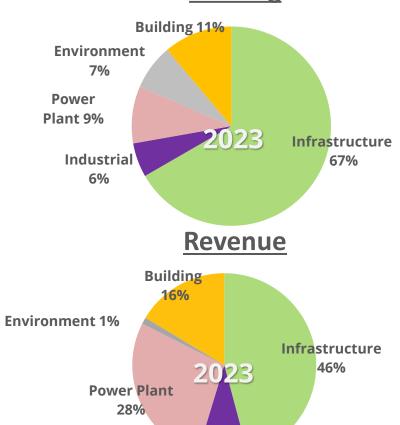
Revenue and Backlog Structure

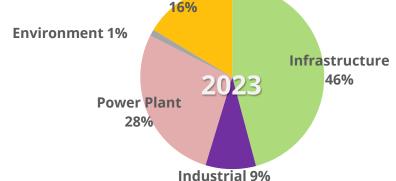
Breakdown by Client



Breakdown by Type of Work









Remark: Data end of Dec.23



Market Opportunities Update & Targeted Projects



Market Opportunities Update

Expected Mega Projects in H1-H2/24

H1/24



Contract Value 19.4 THB Bn. Current Process Drafting TOR and expected to open for bidding on Apr. 24 Cabinet approval 14 Mar. 23 Source of funds TFIF



Khon Khen - Nong Khai Double Track Railway

Contract Value	29.4 THB Bn.		
Current Process	Drafting TOR and expected to open for bidding on Q2/24		
Cabinet			

approval	16 Oct. 23		
Source of funds	2023 Annual Budget		

H2/24

7 Fast Tracks project total value 133 THB Bn.

<u>Motorways</u>

- 1. Utraphimuk Elevated, Rangsit-Bang Pa-In (M5), project value 28.3 THB Bn. Current Status: EIA approved and expected to open for bidding in 2024
- **2. Bang Khun Thian-Bang Bua Thong (M9),** project value 56.0 THB Bn.
 - Current Status: Expected to open for bidding in 2024

Expressway

3. Kratuu-Patong project value 17.8 THB Bn. *Current Status: EXAT to submit final proposal to MOT*

Commuter Trains

- **4 6 Dark Red Line 3 sections** total project value 29.3 THB Bn.
 - Current Status: SRT to submit final proposal to MOT

<u>Airports</u>

- **7. Suvarnabhumi Airport east expansion** total project value 6.6 THB Bn.
 - Current Status: Expected to open for bidding in 2024



Sources: EXAT, SRT, MOT

Market Opportunities Update (con't)

Mass Transit Update







- Brown Line: Khae Rai Lumsalee
- Dark Red Line: Thammasart-Mahachai (Rangsit-Thammasat section)
- 3. Light Red Line: Salaya-Hua Mark (Talingchan-Salaya -Siriraj section)

- The Minister of Transport agreed that MRTA reviews additional details of study results.
- The Brown line is expected to propose to the Cabinet on Q2/25.

- Deputy Minister of Transport agreed with SRT to extend the Red line route to Ayutthaya and Nakhon Pathom. It was then to be reconsidered by NESDC and SRT.
- Ministry of Transport included the Red line the fast-track projects. Thus, SRT to be brought the project to MOT to consider again in Q1/24.

Double Track Railway Update





- 1. Hat Yai junction-Padangbesar section.
- 2. Jira Junction-Ubonratchathani section.
- 3. Paknam Pho-Denchai section

- Deputy Minister of Transport announced that there will other 3 Double Track Railways hasten to purpose to the Cabinet and expected to open for bidding in 2024 as followed:
 - 1. Hat Yai junction-Padangbesar section.
 - 2. Jira Junction-Ubonratchathani section.
 - 3. Paknam Pho-Denchai section.

Total contract value approximately 109.6 THB bn. These projects are now in the process of submitting to the board of SRT.



Market Opportunities Update (con't)

Motorway Update





- 1. Srinakarin Elevated-Suvarnabhumi (M7)
- 2. Nakhon Pathom-Pak Tho-Cha Am (M8)

Expressway Update





- N2 (Prasertmanukit-Outer Ring Road East)
- N1 (Sri Rat-Ngamwongwan-Prasertmanukit)

- Deputy Director General of Department of Highway announced that there will 2 motorway projects to purpose to the Cabinet and expected to open for bidding in 2024 as followed:
 - 1. M7: The Cabinet agreed for the proposal and DOH will open for bidding in 2024.
 - 2. M8: DOH will propose the project to MOT and the Cabinet this year.

Total contract value approximately 83.5 THB bn. These projects are now in the DOH investment plan in 2024.

- Governor, EXAT reported regarding 2 expressway projects as followed:
 - 1. N2: The board of EXAT reverted the proposal to study further. However, the governor will propose to the board again and expect to open for bidding this year.
 - 2. N1: This project is now in the process of studying the feasibility of engineering, economics, finance, and environmental impacts.



Stecon Targeted Projects

Projects	Project Owner	Contract Value (MB)	Project status	
	Infrastructure			
Motorways				
Utraphimuk Elevated, Rangsit-Bang Pa-In (M5)	DOH	28,360	Basesia sthe Cabinet and average to some for	
The Intercity Motorway No.7 – Extension to U-Tapao Airport (M7)	DOH	4,508	Proposing the Cabinet and expect to open for bidding in 2024	
Bang Khun Thian-Bang Bua Thong (M9)	DOH	56,035	5.0.0	
Expressways				
Expressway N2 (Prasertmanukit-Outer Ring Road East section)	EXAT	16,960	Further studying and plan to open for bidding in 2024	
Expressway Chatuchote – Lam Luk Ka	EXAT	19,000	Approved by the Cabinet on 14 Mar 23. Expect to open for bidding in Apr. 24	
Electrified Train				
Brown Line : Khae Rai – Lumsalee	MRTA	41,720	Expect to propose to the Cabinet in Q2/25	
Orange Line West: BangKhonnon-Minburi (Thailand Cultural Center-BangKhonnon section)	MRTA	85,200	Bidding in progress	
Dark Red Line : Thammasart-Mahachai (Rangsit-Thammasat section)	SRT	6,468	Proposing the Cabinet and expect to open for	
Light Red Line: Salaya-Hua Mark (Talingchan-Salaya – Siriraj section)	SRT	15,364	bidding in 2024	
Double Track Railway				
Khon Kaen-Nong Khai section	SRT	29,748	Approved by the Cabinet on 16 Oct 23.	
Jira Junction-Ubonratchathani	SRT	37,527	Expect to open for bidding in 2024	
Total	Total 340,890			



Sources: DOH, EXAT, MRTA, SRT, MOT

Stecon Targeted Projects

Projects	Project Owner	Contract Value (MB)	Project status	
	Building			
Data Center	DC Power BN1	7,200	Expect 1st phase in H2/24	
Others	Various	14,000	Expect to bid in 2024	
	Power & Energy			
Renewable Energy Power Plants	Various	6,000	Expect to bid in H1/2024	
Total	27,200			
Grand Total	30	68,090		



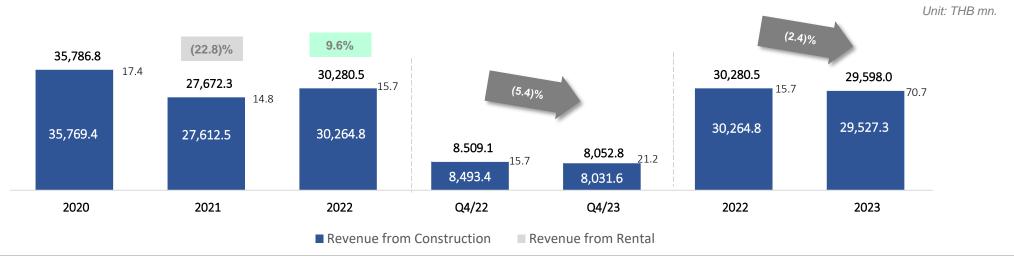


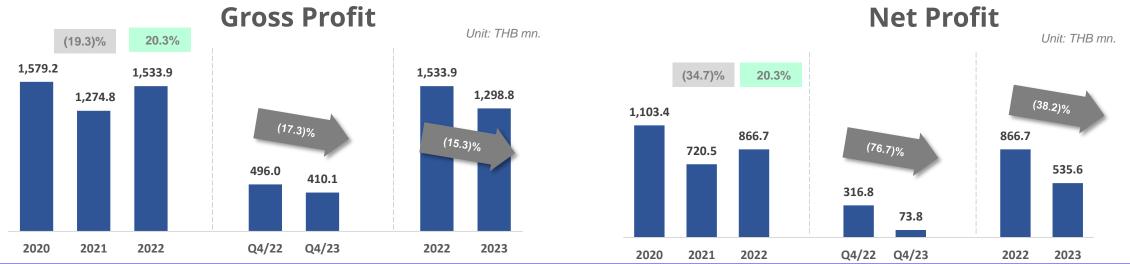
YE23 & Q4/23 Financial Performance



Profit & Loss Statement Consolidated

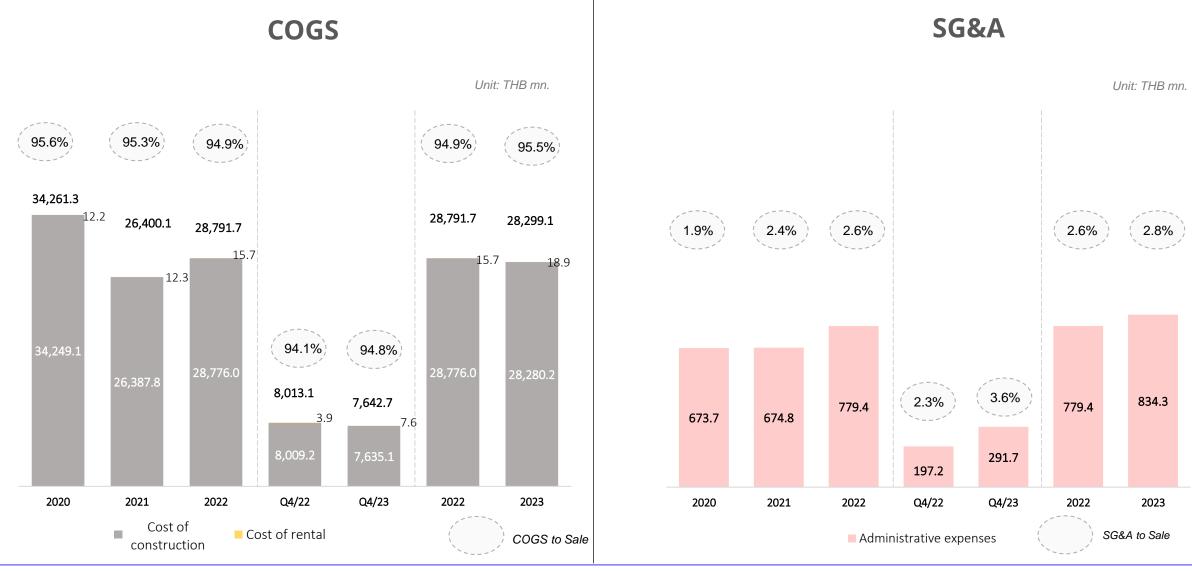
Revenue from Construction & Rental







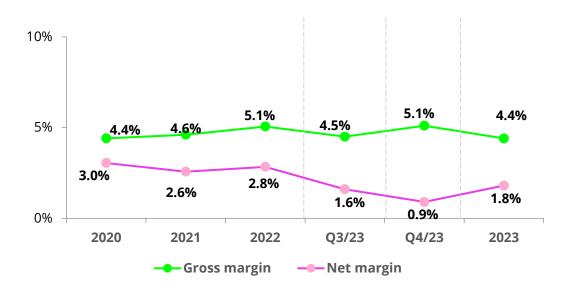
Profit & Loss Statement Consolidated (con't)





Profit Margin

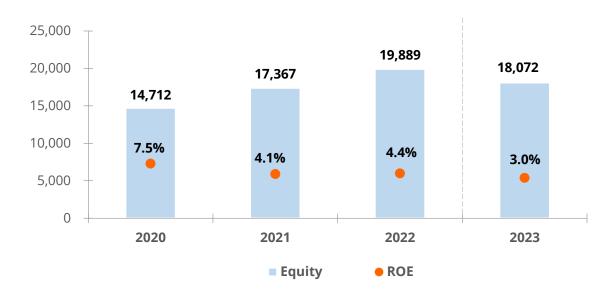
Gross Profit Margin & Net Profit Margin



- For Q3/23, Q4/23 and YE23, Gross Profit Margin reported 4.5%, 5.1% and 4.4% respectively.
- For Q3/23, Q4/23 and YE23 Net profit Margin reported 1.6%, 0.9% and 1.8% respectively.

Equity & ROE

Unit: THB mn.



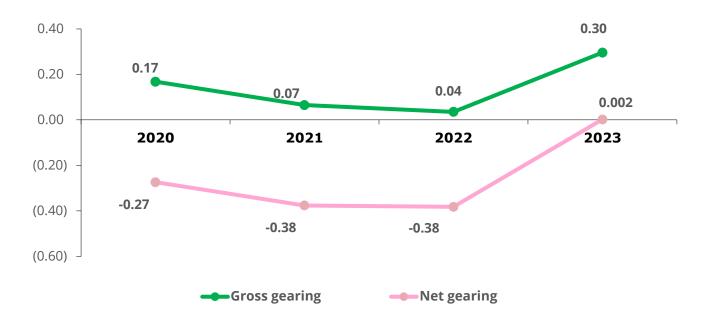
■ For 2023, Equity reported at 18,072 THB mn. and Return on Equity reported at 3.0% respectively.



Liquidity

Gross Gearing & Net Gearing Ratio

Unit: Times.



• For 2023, Gross gearing reported at 0.30 times and Net gearing reported at 0.002 times respectively.



Statement of Financial position

Consolidated (Unit : MB.)	2022	2023	%CHANGE
Assets :-			
Cash and current financial asset	8,297.0	5,309.0	-66.0%
Trade and other receivables	1,506.5	2,569.6	70.6%
Contract assets	8,265.3	7,816.7	-5.4%
Current assets	22,160.2	20,636.1	-6.9%
Total Assets	50,789.6	45,225.4	-11.0%
Liabilities :-			
Short-term loan from financial institution	-	4,300.0	n/a
Trade and other payables	8,117.8	8,725.3	7.5%
Contract liabilities	16,393.1	9,780.6	-39.8%
Current liabilities	27,472.2	26,697.6	-2.8%
Total Liabilities	30,900.3	29,377.3	-4.9%
Equity	19,889.3	18,072.1	-9.1%
BV/Share (Bt.)	12.8	11.6	
EPS	0.56	0.35	
Current Ratio	0.79	0.77	
Gross Gearing Ratio	0.035	0.296	
Net Gearing Ratio	(0.38)	0.002	
D/E Ratio	1.55	1.63	





Business Outlook 2024



Business Outlook 2024

Annual Budget

Annual Budget 2024 Act. is targeted to pass the parliament in Mar. and will be announced in the Royal Gazette in Apr. This will boost the industry and assist some projects to be bid faster.

- Most
 Potential
 Projects
 open for bid
- The most potential projects that will open for bidding are;
 - Chatuchote Lam Luk Ka Expressway
 - 2. Khon Khen Nong Khai Double Track Railway

Target project value for 2024

The target projects value in 2024 is set around 40,000 - 50,000 THB mn., which will focus on private projects in order to substitute the delay of government projects

Continue to diversify

Continue to diversify to other businesses that generate recurring income and high growth potential.





Q&A



Thank you

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